

Joint Organiser



IICM
B E R H A D



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IICM CORPORATE GOVERNANCE CONFERENCE 2026

2 JULY 2026 | 9.00AM-5.40PM

SECURITIES COMMISSION MALAYSIA

**THE GOVERNANCE MANDATE:
REBUILDING MARKET
CONFIDENCE IN AN ERA
OF UNCERTAINTY**

PROGRAMME OVERVIEW

The Institutional Investors Council of Malaysia (IICM Berhad) is pleased to host the Corporate Governance Conference on 2 July 2026 (Thursday).

In a time marked by global volatility, regulatory flux, and evolving investor expectations, corporate governance must rise as the cornerstone of market resilience and public confidence. The Institutional Investors Council Malaysia (IICM Berhad) is proud to present the 2026 edition of its flagship Corporate Governance Conference, themed “The Governance Mandate: Rebuilding Market Trust in an Era of Uncertainty”.

This conference brings together institutional investors, company directors, market regulators, policymakers, and governance advocates to critically examine the role of stewardship and corporate governance in safeguarding the integrity and appeal of Malaysia’s capital markets.

LEARNING OBJECTIVES

Upon completion of the conference, participants will be able to:

- Assess the evolving governance landscape in the context of rising uncertainty and market pressure;
- Explore institutional investors’ role in rebuilding trust through stewardship and active ownership;
- Examine boardroom effectiveness in navigating systemic risks and driving market confidence; and
- Discuss strategies to align governance with credible ESG performance, investment returns, and reputational resilience.

TARGET AUDIENCE

The expected audience of up to 400 pax for the conference includes:

- IIC members, including major asset owners such as the Employees Provident Fund, Kumpulan Wang Persaraan, Khazanah Nasional Berhad, Permodalan Nasional Berhad, Lembaga Tabung Haji, Principal, Aberdeen, etc;
- Government policy makers;
- Senior Corporate Directors and C-Suite Executives;
- Asset Managers and Foreign Investors
- Academia, NGOs, and Governance Advocates

The IICM CG Conference is a unique opportunity for institutional investors, company directors, government policymakers, and other stakeholders to gain insights into the future of sustainable investing and to network with like-minded investors, policymakers, and leading experts and practitioners in the field.



PROGRAMME OUTLINE

08:00 AM

REGISTRATION

09:00 AM

WELCOME ADDRESS

IICM BERHAD CHAIRMAN

09:15 AM

OPENING ADDRESS

09:30 AM

KEYNOTE ADDRESS

YB SENATOR DATUK SERI AMIR HAMZAH AZIZAN

Finance Minister II

10:00 AM

MORNING COFFEE-BREAK



10:35 AM

SESSION 1: BOOSTING CONFIDENCE

Is an evolution needed in the way corporations are governed in order to regain investor confidence?

Key Questions:

- Where have been the areas that have eroded investor confidence in the past? Is it the lack of conviction in governance practices, or traction in sustainability-related ones?
- What can companies do to strengthen trust and confidence? What has been missing?
- How can the board translate governance into growth strategies to deliver long-term value? Can policymakers regulate this?

Moderator:

EN. MOHD NAJMAN MD ISA

Chief Executive Officer, RHB Islamic International Asset Management Bhd

Panelists:

PUAN MUNIRAH KHAIRUDDIN

Chief Executive Officer & Global Shariah & Managing Director, Strategic Distribution & Institutional Client Relations (Southeast Asia & Global Shariah), Principal Asset Management Berhad



10:35 AM

SESSION 2: THE STEWARDSHIP POTENTIAL

What can Malaysia learn from the Value Up programs in Japan and Korea?

Key Questions:

- What are the key ingredients for a Malaysian version of a Value Up initiative to be a success?
- Do Malaysian Institutional Investors have what it takes to pursue activism campaigns and compel change?
- Are boards equipped with the skillsets and the fiduciary knowledge to deliver on the expectations of stakeholder groups?

Moderator:

DR. ISMET YUSOFF

Chief Executive Officer, Minority Shareholders Watch Group (MSWG)

Panelists:

DATO' RICK RAMLI

Deputy President & Group Chief Executive, Permodalan Nasional Berhad (PNB)

DATIN PADUKA AZALINA ADHAM

Managing Director, Securities Commission Malaysia (SC)

12:30 PM

LUNCH BREAK



10:35 AM

SESSION 3: BOARDS UNDER PRESSURE

Driving Board Effectiveness through Renewal and Talent

Key Questions:

- How can boards strengthen effectiveness through structured renewal and succession planning?
- With Malaysia's director pool ageing and recycling across multiple boards, what measures can improve independence and performance?
- How can evaluation outcomes be used to guide transparent succession planning and shareholder decisions?
- What steps are needed to broaden the director talent pipeline to include next-generation leaders with digital, data, and global competencies?

Moderator:

PN. ANOUK HANAFIAH

Chief Executive Officer, Eastspring AI-Wara Investments Berhad

Panelists:

MR. AMAR GILL

Secretary General, Asian Corporate Governance Association (ACGA)



10:35 AM

SESSION 4: GOVERNANCE BEYOND ESG

Navigating the Next Investment Paradigm

Key Questions:

- What is the future of ESG as investor scrutiny intensifies?
- How do we distinguish credible ESG from green/social washing?
- Can ESG truly deliver risk-adjusted returns?

Moderator:

MS. REJINA

Adviser, IICM

Panelists:

EN. BADRULHISYAM BIN FAUZI

Chief Financial Officer, Tenaga Nasional Berhad (TNB)

04:30 PM

AFTERNOON TEA-BREAK



10:35 AM

SESSION 5: MARKETS AT A CROSSROADS

Navigating Malaysia's Low-Growth, High-Volatility Era

Key Questions:

- How can corporate governance add value in an environment marked by slow growth and heightened market volatility?
- What shifts are needed for boards to move from traditional oversight to strategic partnership in navigating uncertainty?
- How can directors develop the agility and foresight required to lead effectively in a polycrisis economy?
- In a volatile landscape, how should institutional investors redefine engagement to act as strategic partners in shaping long-term value?

Moderator:

MR. LESLIE YAP

Managing Director & Country Head, Nomura Asset Management Malaysia Sdn Bhd

Panelists:

TAN SRI ABDUL WAHID BIN OMAR

Chairman, IOI Corporation Berhad

05:40 PM

END OF CONFERENCE



FEES



IIC MEMBER
RM1100/pax



INDIVIDUAL
RM1500/pax



GROUP 1
RM1300/pax
(Group of 3-4 participants)



GROUP 2
RM1100/pax
(Group of 5 and above participants)

For enquiries on registration, please contact:

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Register today at <https://www.sidc.com.my/programme/iicm>

Joint Organiser



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** The SIDC reserves the right to amend the programme as deemed appropriate as without prior notice.*

