


CMDP: MODULE 3 RISK OVERSIGHT AND COMPLIANCE – ACTION PLAN FOR BOARD OF DIRECTORS

LIVE WEBINAR AVAILABLE ON
26 MAY 2022 | 10.00AM - 11.30AM




Learning Hours:
1.5 hours



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PROGRAMME OVERVIEW

Licensed intermediary institutions play an important systemic role in the capital market eco-system. The growth or decline of the capital market is influenced by, among others, the success and failure of these institutions. Hence, the quality of leadership at these institutions is paramount. Kiel et al (2012) suggest four levels of competence required on a board. They are as follows:

- Industry:** Experience in and knowledge of the industry in which the organisation operates
- Technical:** Technical/professional skills and specialist knowledge to assist with ongoing aspects of the board's role
- Governance:** The essential governance knowledge and understanding all directors should possess or develop if they are to be effective board members
- Behavioural:** The attributes and competencies enabling individual board members to use their knowledge and skills to function well as team members and to interact with key stakeholders

PROGRAMME OBJECTIVE

The Capital Market Director Programme is an exclusive platform for directors (and other senior leaders) of licensed intermediary institutions to be equipped with the relevant knowledge, skills and abilities (basic to intermediate level) to meet the four levels of competence as described above. The programme is also designed to allow directors and other participants to explore and deliberate on pertinent issues affecting the industry from multi-stakeholders' perspectives. The specific objectives of the programme are as follows:

- 1) Equip members of the board with knowledge and skills to provide leadership and oversight of the running of the licensed intermediary institutions.
- 2) Assist directors of licensed intermediary institutions to be an effective member of the board through latest developments in regulations and challenges, business and governance, in the capital market.
- 3) Promote a thorough understanding of the role of the Securities Commission in regulating a dynamic and competitive capital market.

This programme aims to strengthen intermediation standards and capabilities as espoused by the Capital Market Masterplan 2 (CMP2).

ICF COMPETENCY LEVEL

- Core - Risk Management (Proficiency Level 4)
- Foundational (Regulatory) - Capital Market Intermediaries (Proficiency Level 4)
- Behavioural (Organisational Leadership) - Strategic Thinking (Proficiency Level 4)

TARGET AUDIENCE

Individuals
Newly appointed directors and directors of CMSL holders

PROGRAMME

Risk Oversight and Compliance – Action Plan for Board of Directors

- Role of the board of directors in building and sustaining an effective ethics and compliance framework that aims to meet the directors' fiduciary duties
- The board's role in managing conflicts of interest situations, including:
 - Connected/related party transaction;
 - Insider information;
 - Liquidity and risk management; and
 - Customer complaints and dispute resolution.
- What happens when there is compliance failure? How to prevent compliance failure?
 - Best practices in compliance for capital market intermediaries; including monitoring compliance as an important part of directors' oversight responsibilities;
 - Board's rights and obligations to demand the right information;
 - Relationship between compliance and internal audit function and the impact on board's functions; and
 - Case studies - Compliance functions and activities

Learning Objectives/Outcomes

- Review a framework that identifies, assesses and manages key strategic and operational risks associated with the conduct of licensed intermediaries;
- Explain the importance of risk oversight, ethical and compliance programmes and the consequences of failures in such programmes; and
- Discuss how to exercise judgement appropriately in dealing with issues of risk oversight and compliance brought to the board's attention.

Speaker
Vijayam Nadarajah

1.5 HOURS

SPEAKERS



VIJAYAM NADARAJAH

Mrs. Vijayam Nadarajah comes with 25 years of experience in internal audit, restructuring finance functions, change management, risk management, business process reengineering and corporate governance. She is a guest faculty member at the Malaysian Directors Academy training directors on board and corporate governance and risk management and audit committees. She speaks and moderates sessions for conferences as well.

She has written articles on HR Governance for HR Matters magazine (now called the Accelerator) and real life case study on board governance failures in Public Listed Companies. Vijayam is very passionate about strong corporate and internal audit practices and continues to contribute in these fields to the financial services sector and through stakeholder supported organizations such as Bank Negara Malaysia and Securities Commission via training and writing standards on learning and development. Vijayam held many senior and public positions such as President of Institute of Internal Auditors Malaysia (IIAM), financial controller and others.

She is a Fellow member of IIAM, CPA Australia and Chartered Accountant with Malaysian Institute of Accountants. She holds Bachelor in Economics and MBA from Monash University, Australia and LLB, London University.

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